



IAPP CANADA  
**Privacy Symposium 2018**

# SMART CITIES: PRIVACY RISKS AND IMPLICATIONS



David Goodis, Assistant Commissioner  
Information and Privacy Commissioner of Ontario

Michael Kolm, Chief Transformation Officer  
City of Toronto

Mark Wilson, Member of the Digital Strategy  
Advisory Group and Former Board Chair,  
Waterfront Toronto



Information and Privacy Commissioner of Ontario  
Commissaire à l'information et à la protection de la vie privée de l'Ontario

#CPS18



# INFORMATION AND PRIVACY COMMISSIONER OF ONTARIO (IPC)

- Provides **independent review** of government decisions and practices on access and privacy
- Commissioner appointed by, reports to, Legislative Assembly to ensure impartiality
- Oversees compliance with three access and privacy laws



# PRIVACY LEGISLATION

- *Municipal Freedom of Information and Protection of Privacy Act (MFIPPA)*
  - 1,200 municipal organizations, including police, school boards, public transit, municipalities
- *Personal Information Protection and Electronic Documents Act (PIPEDA)*
  - private sector organizations
  - overseen by Privacy Commissioner of Canada



# WHAT IS A “SMART CITY”?

- A community that uses connected technologies to collect and analyze data to improve services for citizens
- Information collected, used, disclosed by smart cities can, and often does, include **personal information**



# THE WAY FORWARD

CHIEF TRANSFORMATION OFFICER

MICHAEL KOLM

MAY 2018



# TORONTO IS ALREADY A SMART CITY



# PROCESS & RESULT



After months of extensive public, community, academic and private sector consultations, the consensus was to: achieve meaningful outcomes for older high-rise tower communities' residents through the use of data and connected technology.

We will continue to investigate the intersection with various existing City initiatives:

- Tower Renewal Program
- Open Data Master Plan
- Toronto Poverty Reduction Strategy
- Workforce Development Strategy
- Toronto Strong Neighbourhoods Strategy
- Advanced Broadband and Internet Connectivity Report
- Human Services Integration
- Toronto Public Library digital literacy programs and community librarian initiatives

# CHALLENGE STATEMENT



We will significantly reduce poverty among children living in older high-rise rental communities by empowering 100% of their families with the digital tools necessary for a more prosperous future: high-speed internet access, the means to increase digital literacy and a smart platform to connect to enhanced economic opportunities.



# THE DIGITAL DIVIDE



Over 47,000 children are living below the poverty line in these high-rise towers

Rising internet cost forces low-income households to forego other necessities such as food and rent



27 % of Toronto Public Library users do not have internet access at home

Low income residents are forced to choose between cellular data or internet access at home due to cost

“Lack of access to the Internet excludes low-income Canadians from equal opportunities to education, employment, government services and modern civic participation.”

- ACORN Canada

# THE SOLUTION



In partnership with the Toronto Public Library and tower communities, we have developed a solution built on the foundations of digital access and literacy so residents have the capacity to fully utilize and benefit from their platform



Affordable  
Digital  
Access



Open  
Privacy-protected  
Community-  
Based Digital  
Platform



Digital  
Literacy

Close the digital divide, which disproportionately affects the development of our most vulnerable children

Connect high-rise residents with their broader community through an open platform that is jointly governed by the City, Toronto Public Library, residents and their communities

Equip low-income parents and caregivers with fundamental technology skills required in the digital economy

# IMPLEMENTATION & READINESS



The Transformation Office is currently developing a senior leader governance structure and will manage the implementation of our Smart Cities Challenge project as well as future multi-divisional, smart cities initiatives which includes but is not limited to:

- The first point of contact for the smart cities challenge engagement
- Develop and maintain a detailed multi-divisional project and program plan
- Steward and facilitate industry partnership engagement
- Develop and support an internal and external advisory panel
- Coordinate with key external stakeholders, including but not limited to, academia, not-for-profit organizations, the private sector, federal and provincial leaders
- Provide support and guidance for adoption of open data
- Steward privacy program for Smart Cities projects

# PRIVACY PROGRAM



1. Community-Based Governance
  - Transparency
  - Intentionality
  - Minimization
  - Consent
2. Privacy Impact Assessments
3. Policies and Contracting
4. Privacy Team and Roles
  - Audit
  - Compliance
  - Breach response



# Sidewalk Toronto: At the intersection of innovation and public policy



**WATERFRONT**Toronto

## Who We Are

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Transforming the waterfront for the use and enjoyment of the people and visitors of Toronto, Ontario and Canada, to foster economic growth and to redefine how the city, province and country are perceived by the world — a project of national significance.



TORONTO  
TORONTO

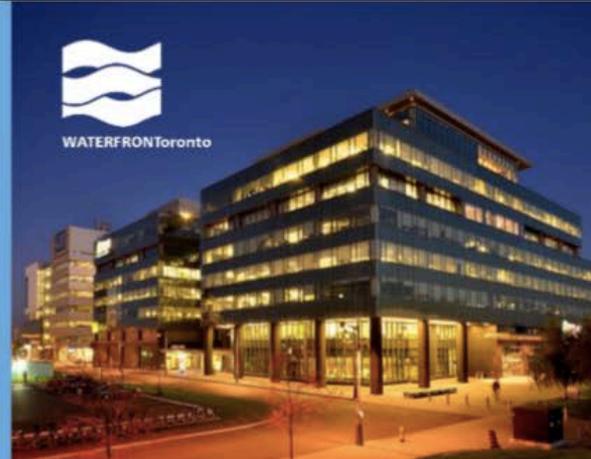




Reducing Urban Sprawl



Building Sustainable Communities



Driving Economic Competitiveness



Increasing Affordable Housing



Creating Parks and Public Spaces



Expanding Public Transit

# Quayside

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Quayside could  
become a  
global hub for  
urban innovation



## The Vision

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**THE FUTURE** Focused on sustainability, resilience, affordable housing, transit, building innovation, and economic opportunity.

Ideas piloted at Quayside could be brought to scale across the waterfront, replicated in neighborhoods throughout Toronto — and, ideally, be adopted by cities around the world.

# Quayside

A new type  
of mixed-use,  
complete  
community



Finding a

# Partner

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Bringing this idea to life required a different kind of partner



## What We Looked For

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### INNOVATION AND FUNDING PARTNER

Demonstrated expertise in the integration of real estate, city-building, and technology.

Ambition to create a new kind of place with global impact — and willingness to invest in the idea.

Sidewalk Labs'

# Mission

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The New York Times

TECHNOLOGY

## *Sidewalk Labs, a Start-Up Created by Google, Has Bold Aims to Improve City Living*

June, 2015

The Silicon Valley giant is starting and funding an independent company dedicated to coming up with new technologies to improve urban life. The start-up, Sidewalk Labs, will be headed by Daniel L. Doctoroff, [former deputy mayor of New York City for economic development and former chief executive of Bloomberg L.P.](#) Mr. Doctoroff jointly conceived the idea for the company, which will be based in New York, with a team at Google, led by its chief executive, Larry Page.

The founders describe Sidewalk Labs as an "urban innovation company" that will pursue technologies to cut pollution, curb energy use, streamline transportation and reduce the cost of city living. To achieve that goal, Mr. Doctoroff said Sidewalk Labs planned to build technology itself, buy it and invest in partnerships.

# Objectives

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**Establish** a complete community that improves quality of life for a diverse population of residents, workers, and visitors

**Create** a destination for people, companies, startups, and local organizations to advance solutions to the challenges facing cities, such as energy use, housing affordability, and transportation

**Make** Toronto the global hub for urban innovation

**Serve** as a model for sustainable neighbourhoods throughout Toronto and cities around the world



# Core Principles

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## **Not tech for tech's sake**

We believe in the power of technology to improve quality of life in cities, but it must drive outcomes.

## **We respect privacy**

It is embedded into everything we do.

## **We believe in open standards**

Our vision is to have Quayside be a platform for innovation for everyone: governments, researchers, developers, and the general public.

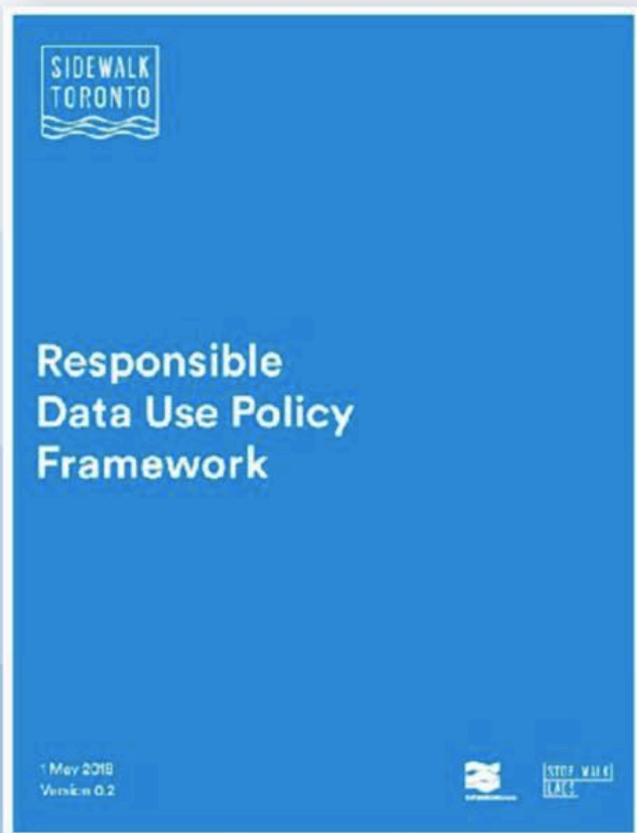
## **Diversity makes us stronger**

We are committed to diversity and inclusion. Quayside will only work if it represents the population in the Greater Toronto Area.

## **We cannot do this alone**

This project will only proceed with the support and confidence of our government partners and the public. That's why we have to do this together.

# Responsible Data Use Policy Framework



# Privacy Commitments



1. We will **always inform individuals** of how and why their personal information is being collected and used, and we will do so in a way that is proactive, clear, and easy to understand.
2. We will embed data privacy into everything we do from the very start, an approach known as **Privacy by Design**.
3. If a service to which you opt in requires individual identification, you will have meaningful control over how your information is used. Otherwise, data that includes personal information will be **“de-identified” by default**—anonymized and designed not to trace back to any individual.
4. We will seek **meaningful consent** from individuals and honour their choices.
5. We will conduct privacy impact and threat **risk assessments** to help ensure that privacy and security risks are identified and adequately addressed in the design of new technologies and programs.
6. We will publish summaries of the privacy implications of key initiatives in advance, as guided by the **Data Governance Advisory Working Group**.
7. We will **not sell personal information** to third parties, or use it ourselves for advertising purposes.

## Public Realm

**Sarah Heynen**  
Evergreen

**Denise Pinto**  
Courage Co-Lab

**Zahra Ebrahim**  
Dublin

**Julian Sleath**  
Bartsey

**Dave Harvey**  
Park People

**Ariana Cancelli**  
Canadian Urban Institute

**Ana Serrano**  
CFC Media Lab

**Shauna Brail**  
University of Toronto

**Sabina Ali**  
Thorncliffe Park Women's Group

**Christine Karcza**  
I Can Do This

**John Wilson**  
Community Representative

**Michelle Senayah**  
The Laneway Project

**Sara Diamond**  
OCADU

**Yoonmee Han**  
ONEB

## Mobility

**Jared Kolb + Keagan Gartz**  
Cycle Toronto

**Nancy Smith Lea**  
Toronto Centre for Active Transportation

**Raed Kadri**  
AI Innovation Network

**Steve Munro**  
Community Rep

**Eric Miller**  
University of Toronto

**Josipa Petrunic**  
Canadian Urban Transport  
Research & Innovation Consortium

**Michael Sutherland**  
Hatch

**Alun Lloyd**  
BA Group

**Kevin McLaughlin**  
RoadMove

**Lindsay Wiginton**  
Pembina Institute

**Matt Roorda**  
University of Toronto

**Susan Zielinski**  
Independent Consultant

## Privacy & Data Governance

**Martin Canning**  
Evergreen

**Norm DiPasquale**  
Community Representative

**Khaled El Emam**  
University of Ottawa

**Ryan Merkley**  
Creative Commons

**Pamela Snively**  
Telus

**Jennifer Stoddart**  
Former Privacy Commissioner of Canada

**Ann Cavoukian**  
Special Advisor to the working group  
Ryerson Privacy by Design Centre of Excellence

## Sustainability

**Bryan Purcell**  
The Atmospheric Fund

**Katie Harper**  
Project Neutra

**Lesley Herstein**  
WaterTAP

**Seana Irvine**  
Centre for Social Innovation

**Brent Gilmour**  
Quality Urban Energy Systems of Tomorrow (QUEST)

**Jeff Ranson**  
Canadian Green Building Council (CaGBCC)

**Jeff Westeinde + Scott Demark**  
Windmill Developments

**Milfred Hammerbacher**  
s2e Technologies

**Ron Dizi and Aisha Bukhari**  
MaRS CleanTech - Advanced Energy Centre

**Peter Halsall**  
Canadian Urban Institute

## Housing & Affordability

**Andy Manahan**  
RCCAO

**Cindy Wilkey**  
Community Representative

**Cherise Burda**  
Ryerson City Building Institute

**Dana Granofsky**

**David Amborski**  
Ryerson

**Domanique Grant**  
Co-op Sector Representative

**Douglas Goold**  
Toronto Region Board of Trade

**Gautam Mukherjee**  
Manstay Housing

**Greg Suttor**  
Wellstey Institute

**Heather Tremain**  
Options for Homes

**LoriAnn Girvan**  
Artscaps

**Michelle German**  
Evergreen

**Richard Joy**  
Urban Land Institute

**Hadley Nelles**  
New Commons

## Community Services

**Adriana Beemans**  
Metrol Foundation

**Brett Belchetz**  
Maple Health

**Anne Babcock**  
Woodgreen

**Jane Pyper**  
YMCA

**Julie Cookson**  
Aishwabe Health Toronto

**Kate Mulligan**  
Association of Ontario Health Centres

**Larry Webb**  
Community Representative

**Kwame McKenzie**  
Wellstey Institute

**Lekan Olawoye**  
MaRS

**Linda Jackson**  
St. Michael's Hospital

**Margaret Hancock**  
Family Service Toronto

**Michelynn Lafleche**  
United Way

**Pam Ryan**  
Toronto Public Library

**Rosemarie Powell**  
Toronto Community Benefits Network

**Linda Frempong**  
METRAC



**WATERFRONT**Toronto

# Waterfront Toronto

## Digital Strategy Advisory Group

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# Waterfront Toronto Digital Strategy Advisory Group

- **Alaina Aston**, *Vice President, Data Management & Governance, Personal & Commercial Banking, RBC*
- **Dr. Andrew Clement**, *Professor Emeritus, Faculty of Information, Coordinator, Information Policy Research Program, University of Toronto*
- **Dave Dame**, *Agile Leader, Digital Factory, Scotiabank*
- **Charles Finley**, *Global Director of Marketing & Communications, IBI Group, and Co-Founder and Chair of Code for Canada*
- **Dr. Michael Geist**, *Law Professor, Canada Research Chair in Internet and E-commerce Law, University of Ottawa*
- **Darin Graham**, *Head of Canadian AI Operations, Samsung*
- **Kurtis McBride**, *Chief Executive Officer and Co-founder, Moivision Technologies Incorporated, and Co-founder, Catalyst137*
- **Saadia Muzaffar**, *Founder, TechGirls Canada, and Co-founder, Tech Reset Canada*
- **Dr. Carlo Ratti**, *Director, MIT Senseable City Lab, and Founding Partner, Carlo Ratti Associati*
- **Dr. Pamela Robinson**, *MCIP RPP, Associate Professor, School of Urban and Regional Planning and Associate Dean, Graduate Studies and Strategic Initiatives, Faculty of Community Services, Ryerson University*
- **John Ruffolo**, *Chief Executive Officer, OMERS Ventures*
- **Dr. Teresa Scassa**, *Canada Research Chair in Information Law and Policy, University of Ottawa, Faculty of Law*
- **Jutta Treviranus**, *Director and Professor at Inclusive Design Research Centre, OCAD University*
- **Kevin Tuer**, *Managing Director, Canada's Open Data Exchange*
- **Mark Wilson**, *former IBM Executive and former Chair, Waterfront Toronto*



# Sidewalk Toronto Partnership



SEP 2017	OCT 2017	SPAN OF 2018	Early 2019
Award Sidewalk Labs Partnership.	Waterfront Toronto and Sidewalk Labs commit to developing the plan together; Sidewalk Toronto created.	<p><b>Planning and public consultation on the Master Innovation and Development Plan (the Plan)</b>, the document describing exactly what we think this place could be.</p> <p>The SWL/WT <b>Plan Development Agreement</b> will guide this effort.</p> <div data-bbox="697 614 1522 980" data-label="Image">A large, light blue outline of the year "2018" centered within a white rectangular box.</div>	<p>Stakeholder approvals (boards &amp; governments).</p> <p>City of Toronto report on Plan.</p>

# PRIVACY RISKS

- Surveillance
  - Tracking individuals as they go about their daily activities
  - Netherlands - lamp posts with wifi-trackers, cameras and microphones to detect aggressive behavior
- Scope creep
  - Used for another purpose, unbeknownst to the individuals
- Security risks
  - Cyberattacks, human error, poor maintenance
  - Atlanta ransomware attack
- Lack of meaningful consent



# PRIVACY PROTECTIONS AND CONTROLS

- Data minimization
  - define the problem and consider less privacy invasive alternatives
- De-identification
  - at earliest opportunity and guard against re-identification
- Privacy Impact and Threat Risk Assessments



# PRIVACY CONTROLS CONTINUED

- Data governance
  - Contractual protections and accountability
- Consent
- Community engagement and project transparency



# ENGAGEMENT

- IPC working with municipalities and federal government to:
  - Encourage **transparency**
  - Ensure **privacy protections built into** smart city initiatives (federal Smart City Challenge)



# HOW DID THINGS GO? (WE REALLY WANT TO KNOW)

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- Start by opening the IAPP Events App
- Select this session and tap “Rate the Session”
- Once you’ve answered all three questions, tap “Done” and you’re all set
- Thank you!

